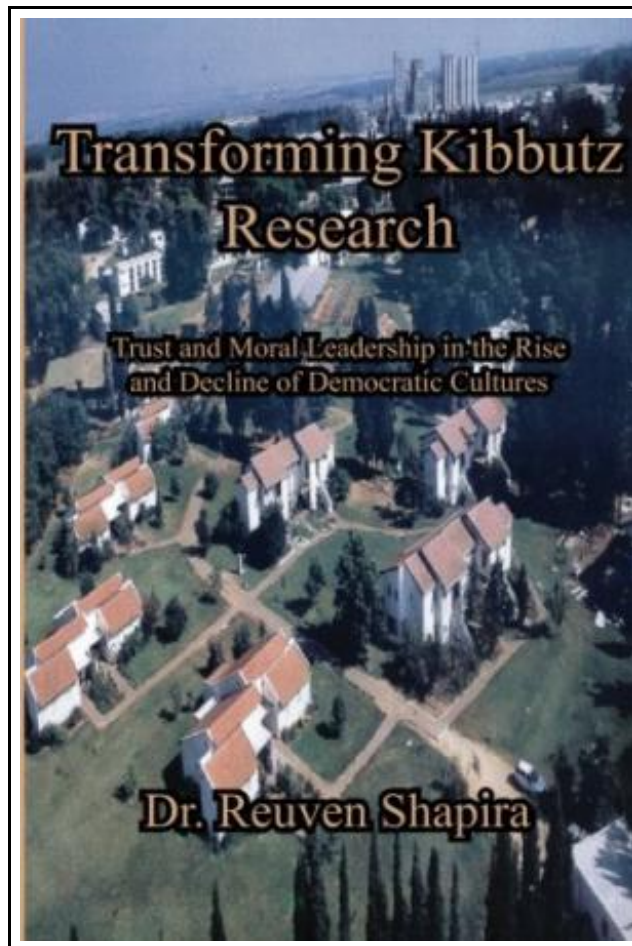


## Transforming Kibbutz Research: Trust and Moral Leadership in the Rise and Decline of Democratic Cultures



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## TRANSFORMING KIBBUTZ RESEARCH: TRUST AND MORAL LEADERSHIP IN THE RISE AND DECLINE OF DEMOCRATIC CULTURES



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Createspace, United States, 2015. Paperback. Book Condition: New. 234 x 156 mm. Language: English . Brand New Book \*\*\*\*\* Print on Demand \*\*\*\*\*.TRANSFORMING KIBBUTZ RESEARCH TRUST AND MORAL LEADERSHIP IN THE RISE AND DECLINE OF DEMOCRATIC CULTURES Reuven Shapira The Kibbutz, Israel's most original social creation, has become the most successful of all communal societies as a radical social movement that has been highly socially involved by numerous federative organizations that influenced the wider society while being influenced by it. Unlike other successful communes that insulated themselves from their surroundings, the Kibbutz societal involvement engendered profound problems, but scholars did not treat them; nor did they treat the essentially non-democratic and unchanging higher echelons of Kibbutz leaders whose control of these organizations enhanced the movement's bureaucratization, oligarchization and conservatism. During the century since inception the kibbutz engendered a voluminous political, ideological and scholarly literature. Now comes Dr. Shapira and argues that most of these writings misunderstood essential aspects of the kibbutz. In particular, they did not treat the essentially non-democratic and unchanging higher echelons of kibbutz leaders and the numerous federative organizations and enterprises controlled by this elite. Nor did they fully grasp the fact that the kibbutz has never sought to set up a utopian society. It has always been integrated in the wider society and shared many of its norms and beliefs. As these federative organizations adopted low-trust, low-moral cultures contrary to Kibbutz high-trust cultures and high-moral leadership, exposure of their cultures could have spoiled the kibbutz image of a progressive society. Researchers followed leaders efforts to prevent this, almost did not study these organizations, ignored their conformity to societal cultures and their negative impact on kibbutz cultures, missing major problems caused by this impact. The national kibbutz leaders who controlled and manipulated its ideology remained...



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